



# L&D in 2023: A New Era?

Donald H Taylor, Lead researcher,  
L&D Global Sentiment Survey

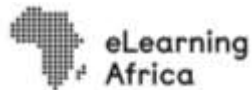


2023

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**1**

**Results  
for 2023**

**2**

**Reskilling and  
upskilling**

**3**

**Artificial  
intelligence**

**4**

**Collaborative/  
social learning**

**5**

**Conclusions**

1

Results

for 2023



**“What will be hot  
in workplace  
L&D in 2023?”**

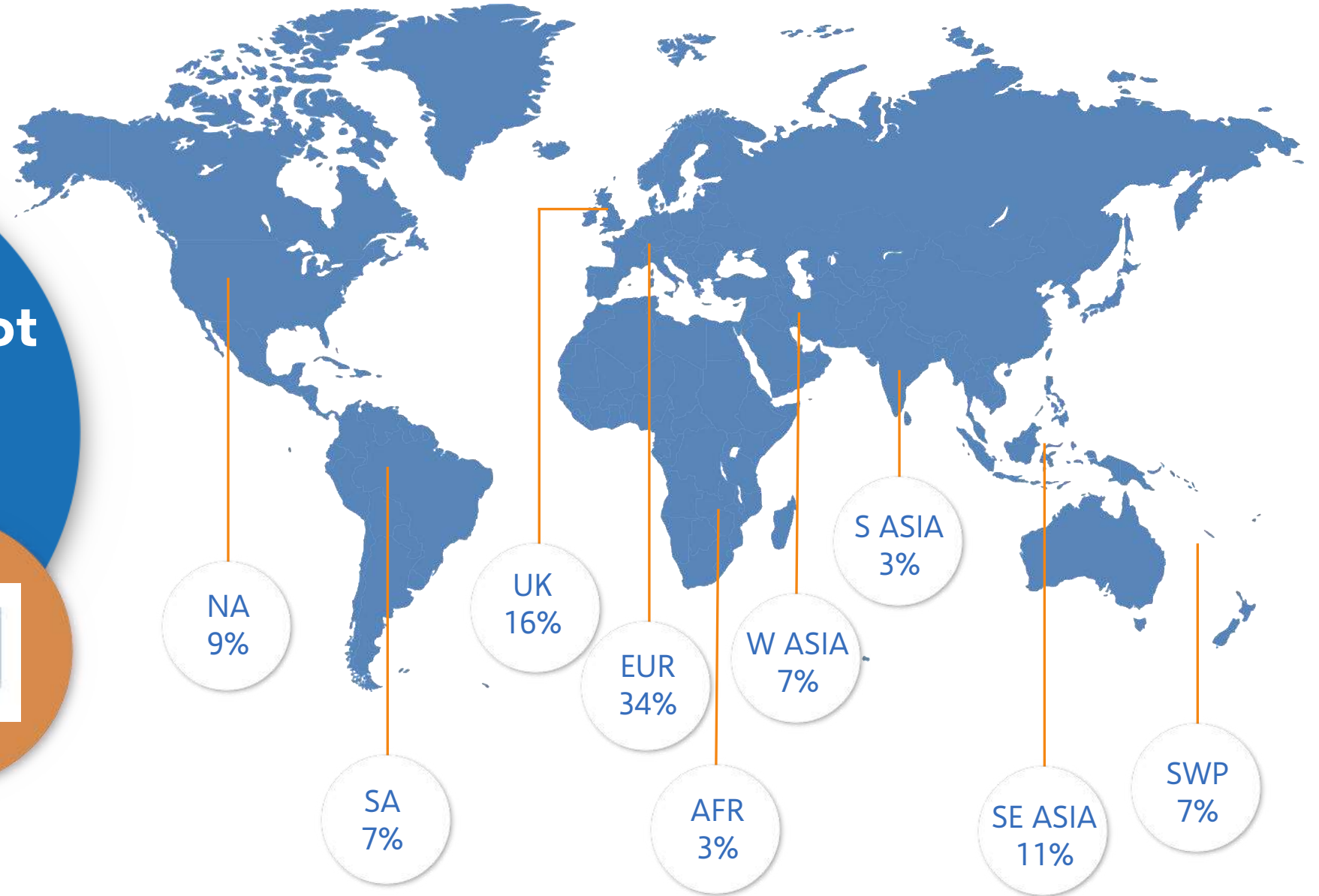


**“What will be hot  
in workplace  
L&D in 2023?”**

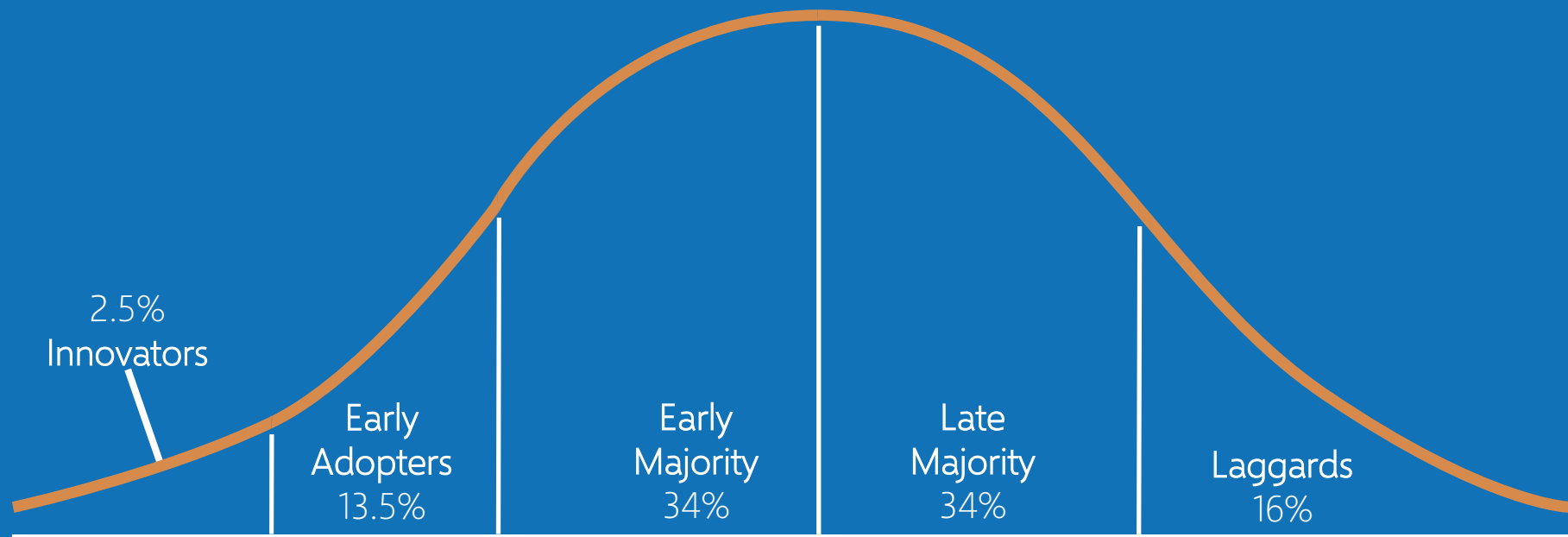
- **Year 10**
- **Choose 3 options from 15**
- **3,996 voters**
- **100 countries**



# “What will be hot in workplace L&D in 2023?”



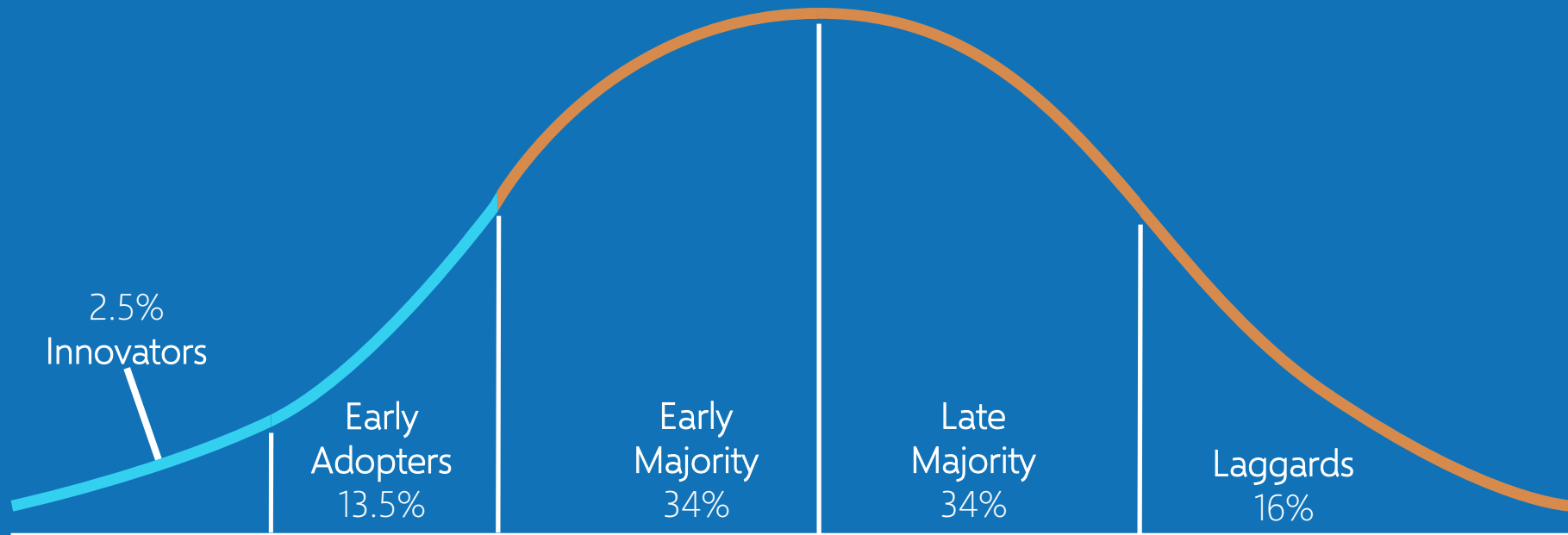
# Caveat: A non-representative sample



Diffusion of innovation curve, Everett Rogers

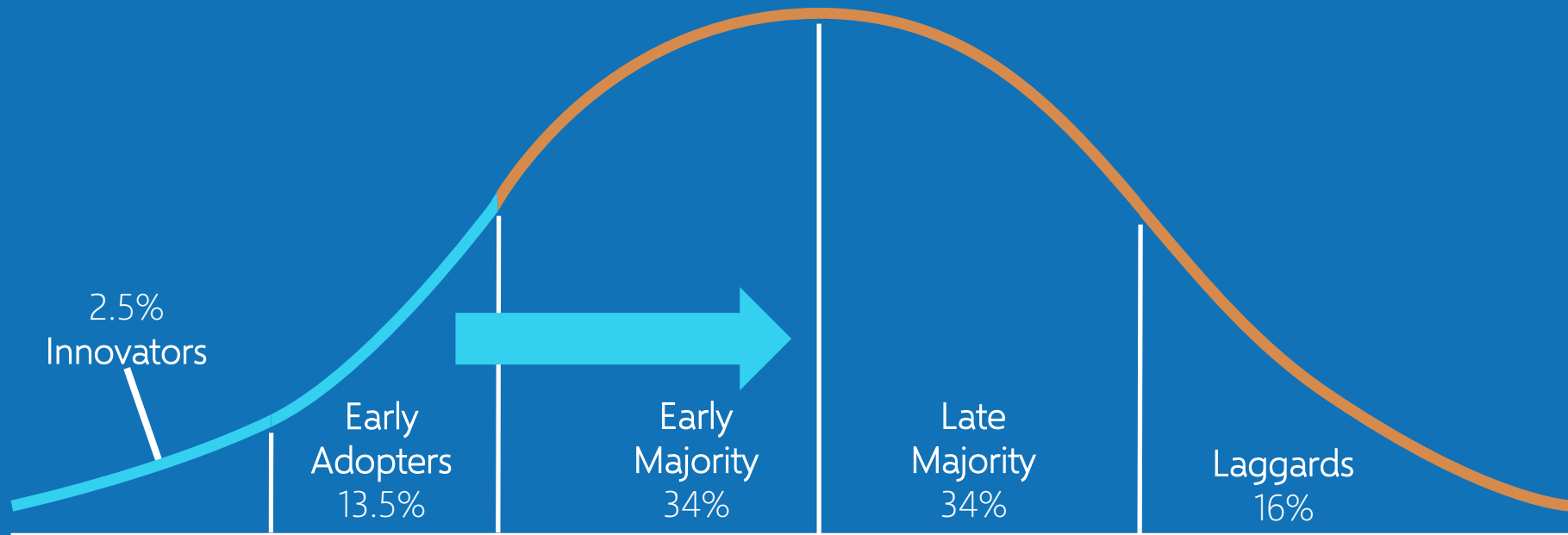


# Caveat: A non-representative sample



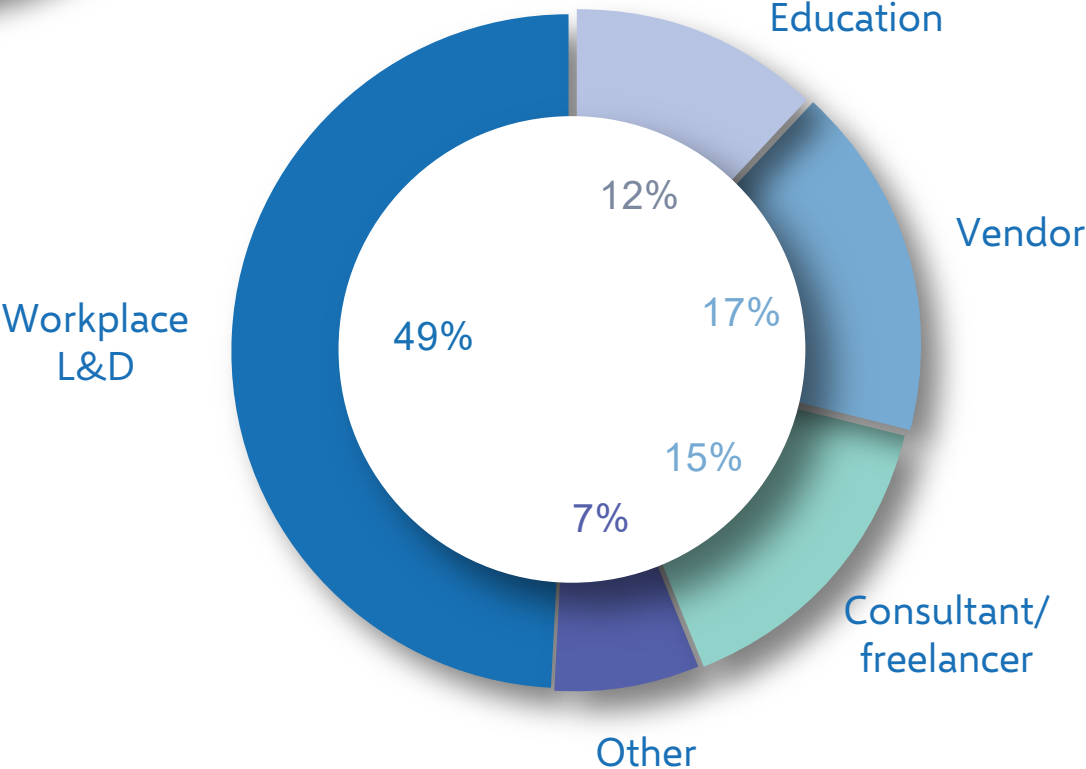
Diffusion of innovation curve, Everett Rogers

# Caveat: A non-representative sample



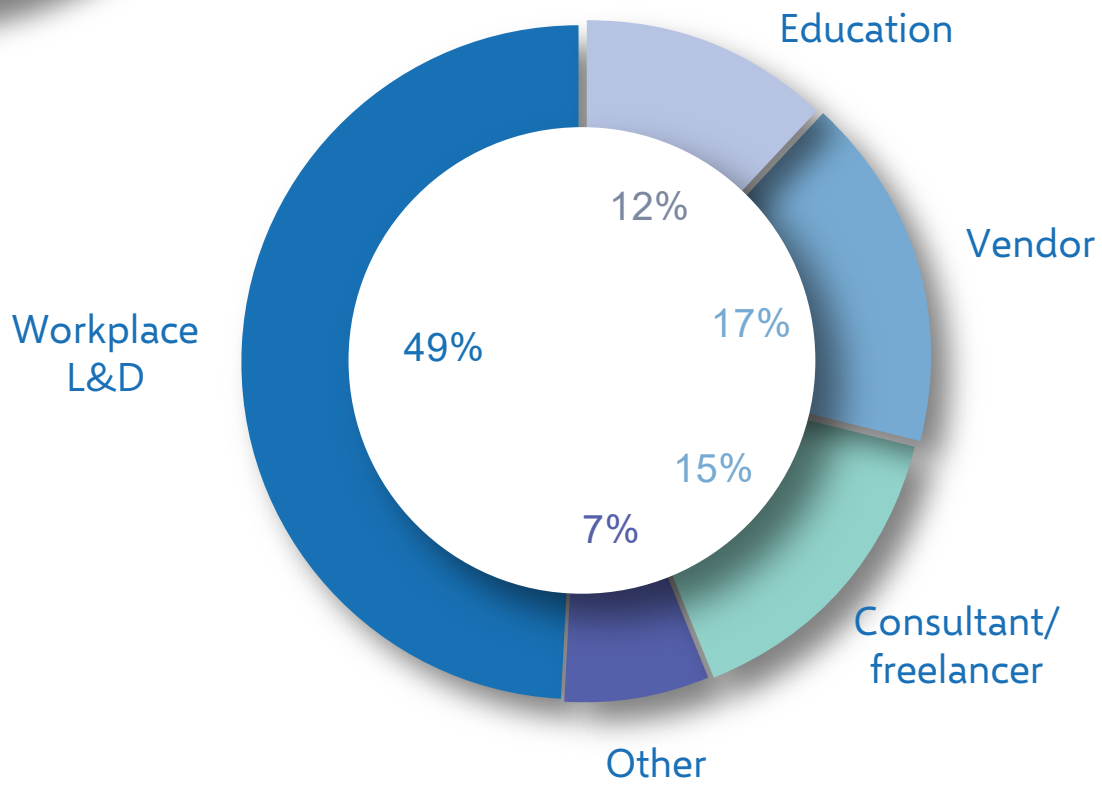
Diffusion of innovation curve, Everett Rogers

# Which best describes where you work?



Multiple-choice  
n = 3,435 (86%)

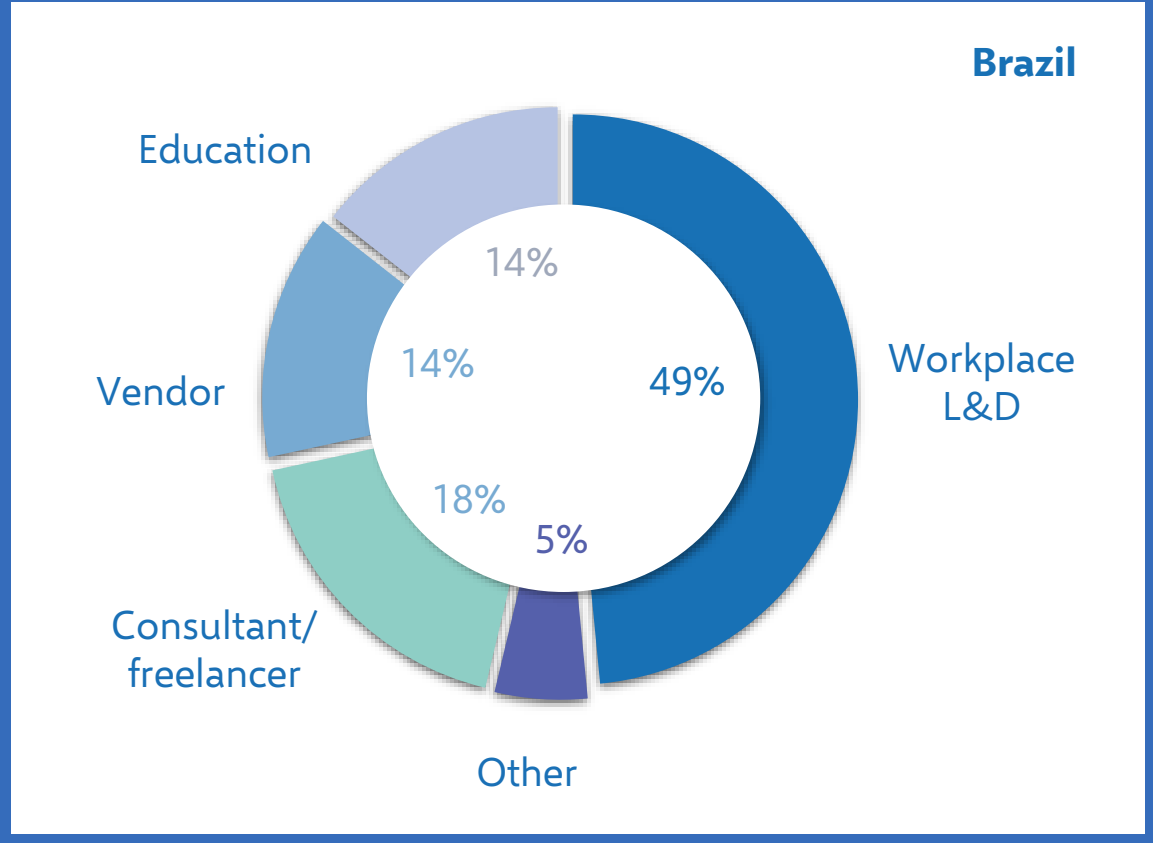
Which best describes where you work?



Multiple choice  
n = 3,435 (86%)



Which best describes where you work?



**Brazil**

n = 229  
(91% of 251)

# What will be hot in workplace L&D in 2023?

Artificial intelligence

Coaching/mentoring

Collaborative/social learning

Consulting more deeply with the business

Learning analytics

Learning experience platforms

Micro learning

Performance support

Personalization/adaptive delivery

Mobile delivery

Reskilling/upskilling

Skills-based talent management

Showing value

The Metaverse\*

Virtual and augmented reality

Other

<b>GSS 2023</b>		<b>Δ%</b>
1. Reskilling/upskilling (1)	12.0%	↓
2. Artificial intelligence (12)	9.2%	↑
3. Skills-based talent management (6)	9.0%	↑
4. Learning analytics (5)	7.8%	↑
5. Collaborative/social learning (2)	7.5%	↓
6. Personalization/adaptive delivery (3)	7.5%	↓
7. Coaching/mentoring (4)	7.4%	↓
8. Consulting more deeply with the business (9)	6.6%	↑
9. Showing value (10)	6.3%	↑
10. Micro learning (7)	6.1%	↓
11. Learning experience platforms (8)	6.1%	↔
12. Performance support (11)	4.9%	↑
13. Virtual and augmented reality (13)	3.5%	↓
14. The Metaverse (new)	2.6%	new
15. Mobile delivery (14)	2.2%	↓
16. Other (16)	1.4%	↓

**n = 3,996**

*Figures in brackets show previous year's ranking*

# The World and Brazil

## GSS 2023 All other countries

1. Reskilling/upskilling	12.2%
2. Artificial intelligence	9.5%
3. Skills-based talent management	9.1%
4. Learning analytics	7.6%
5. Coaching/mentoring	7.6%
6. Personalization/adaptive delivery	7.3%
7. Collaborative/social learning	7.0%
8. Consulting more deeply with the business	6.7%
9. Showing value	6.5%
10. Learning experience platforms	5.9%
11. Micro learning	5.9%
12. Performance support	5.0%
13. Virtual and augmented reality	3.6%
14. The Metaverse	2.5%
15. Mobile delivery	2.2%
16. Other	1.4%

n = 3,745

## GSS 2023 Brazil

1. Collaborative/social learning	13.9%
2. Personalization/adaptive delivery	10.5%
3. Learning analytics	9.3%
4. Micro learning	9.3%
5. Reskilling/upskilling	9.2%
6. Skills-based talent management	8.1%
7. Learning experience platforms	8.1%
8. Consulting more deeply with the business	6.1%
9. Artificial intelligence	5.5%
10. Coaching/mentoring	5.0%
11. The Metaverse	3.8%
12. Showing value	3.8%
13. Performance support	3.1%
14. Virtual and augmented reality	1.6%
15. Mobile delivery	1.6%
16. Other	0.9%

n = 251

# The World and Brazil

## GSS 2023 All other countries

1. Reskilling/upskilling	12.2%
2. Artificial intelligence	9.5%
3. Skills-based talent management	9.1%
4. Learning analytics	7.6%
5. Coaching/mentoring	7.6%
6. Personalization/adaptive delivery	7.3%
7. Collaborative/social learning	7.0%
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12. Performance support	5.0%
13. Virtual and augmented reality	3.6%
14. The Metaverse	2.5%
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## GSS 2023 Brazil

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12. Showing value	3.8%
13. Performance support	3.1%
14. Virtual and augmented reality	1.6%
15. Mobile delivery	1.6%
16. Other	0.9%

n = 251



2

**Reskilling &  
upskilling**



## GSS 2023

Δ%

1. Reskilling/upskilling (1)	12.0%	↓
2. Artificial intelligence (12)	9.2%	↑
3. Skills-based talent management (6)	9.0%	↑
4. Learning analytics (5)	7.8%	↑

# Definitions

Reskilling



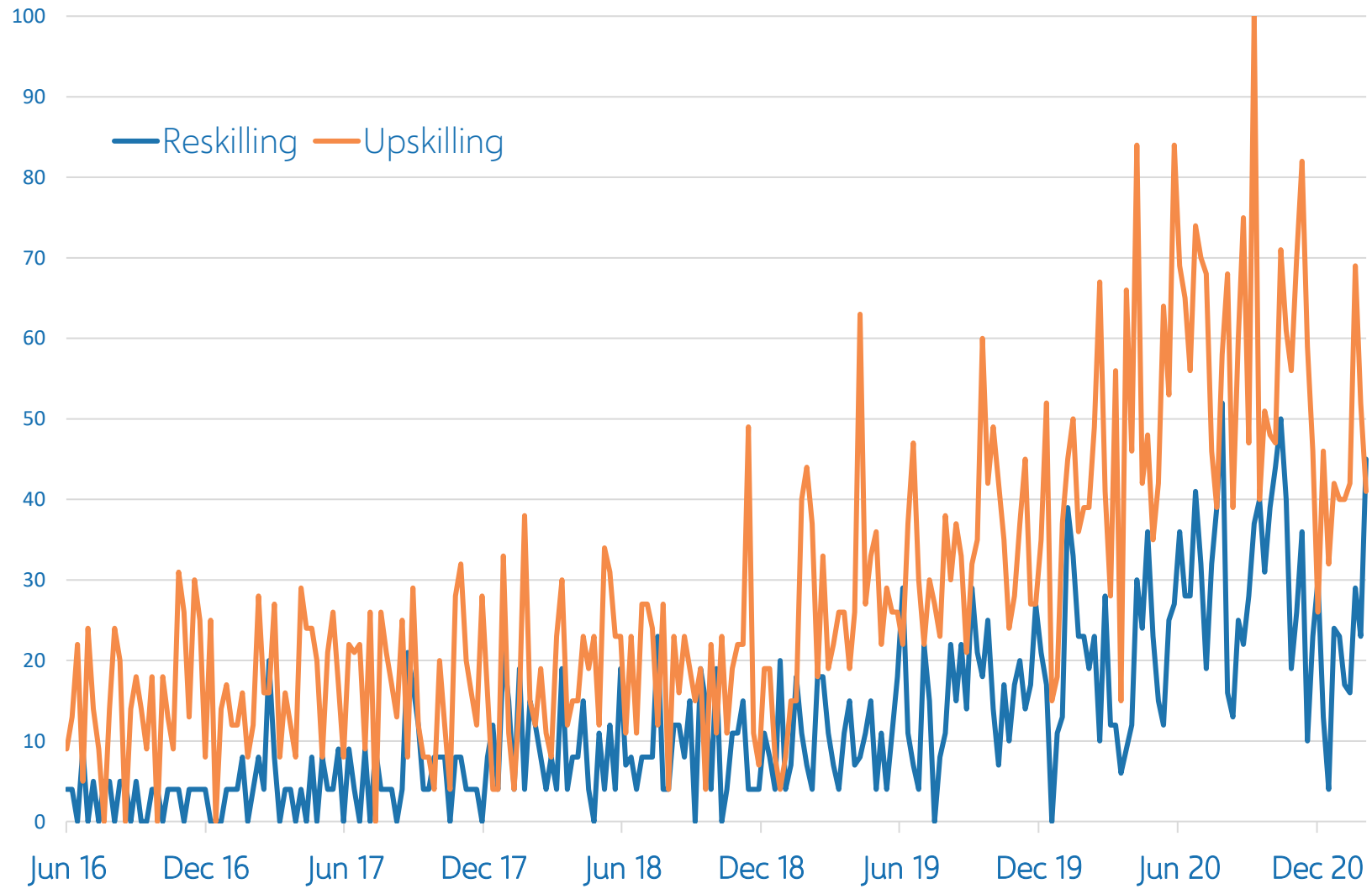
New skills for a **different job**

Upskilling

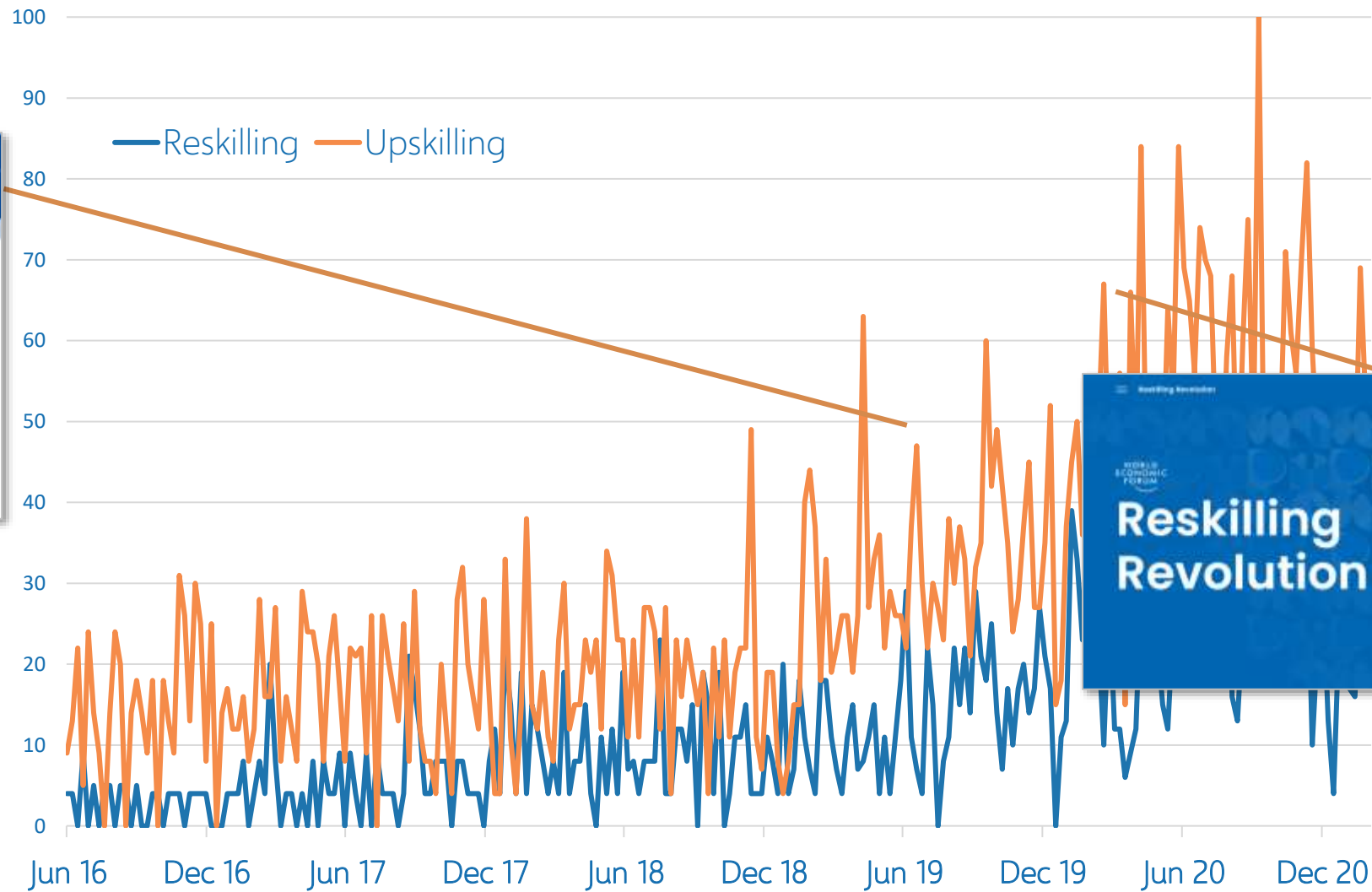


New skills for your **current/future job**

# Global Google searches for Reskilling and Upskilling



# Global Google searches for Reskilling and Upskilling

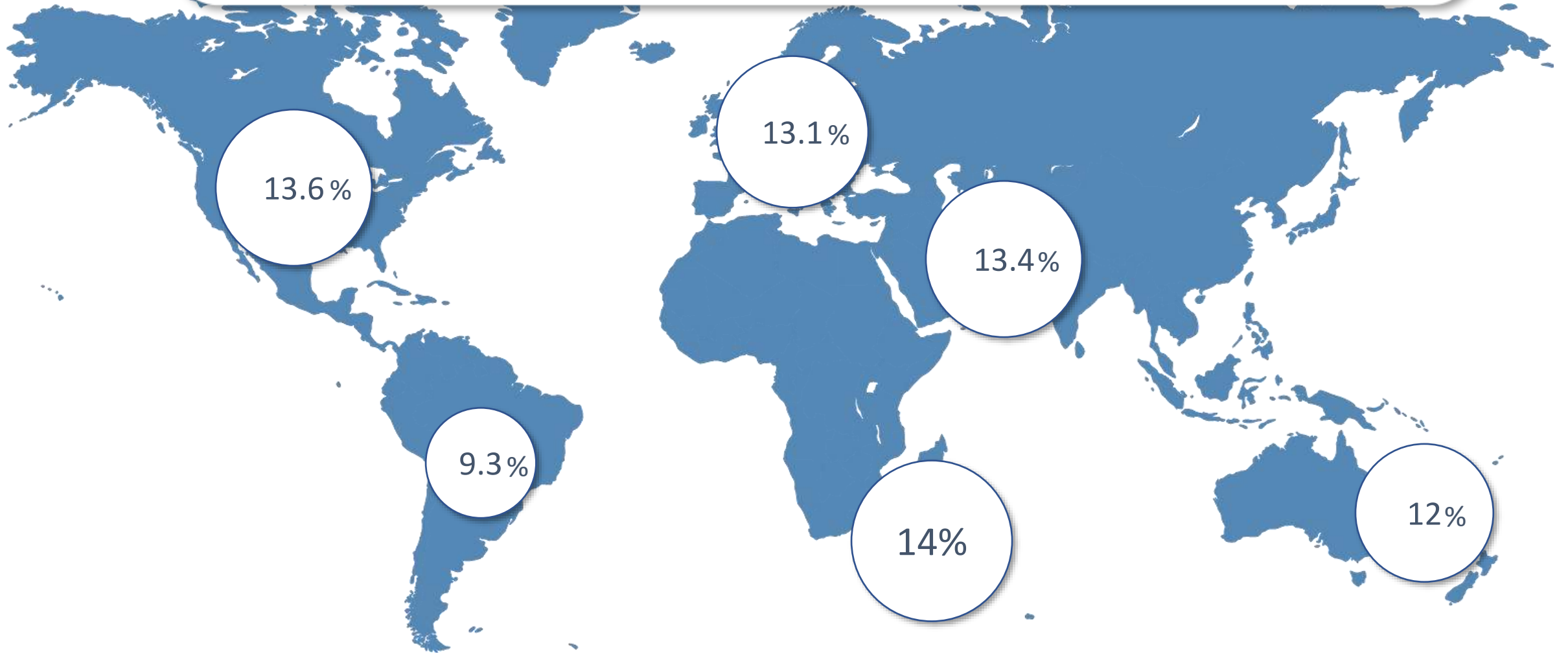


6 – 7 June 2019,  
Upskilling Adults conference  
European Union

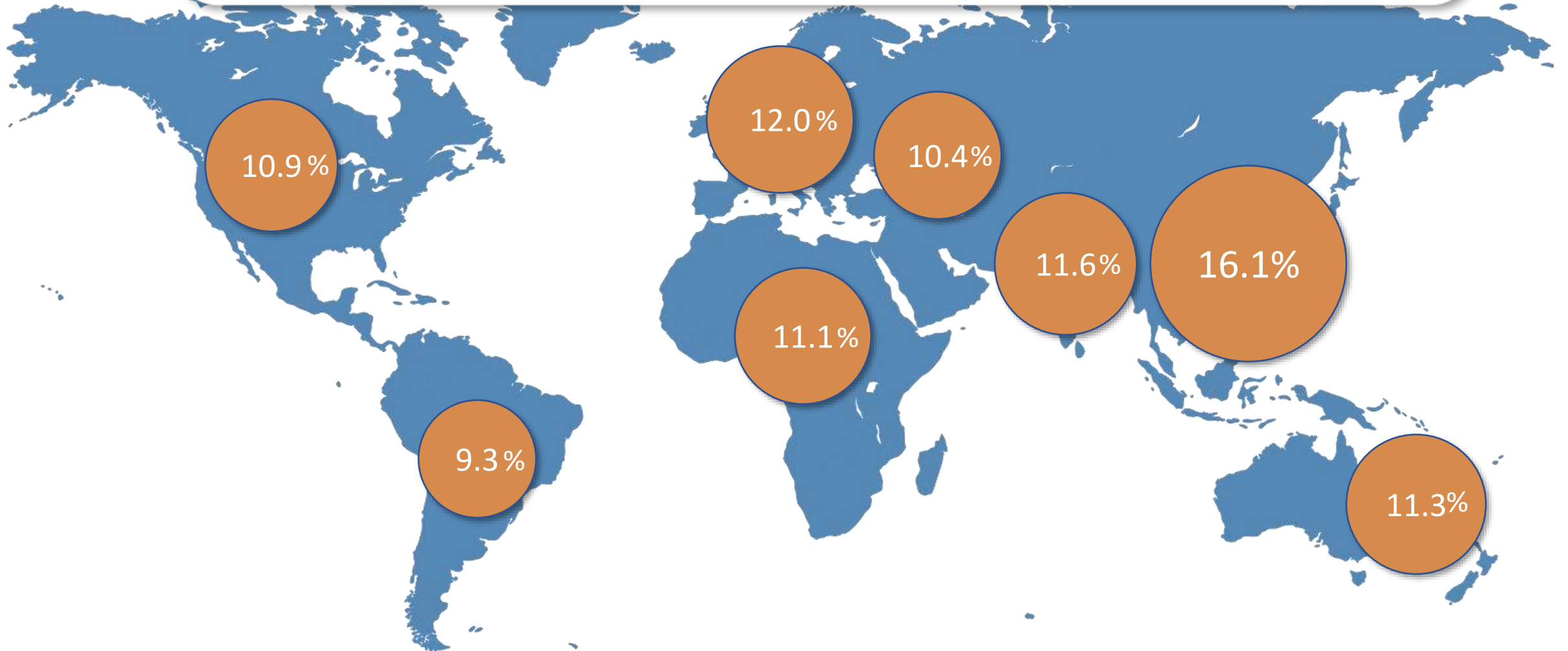


22 January 2020  
Reskilling Revolution  
World Economic Forum

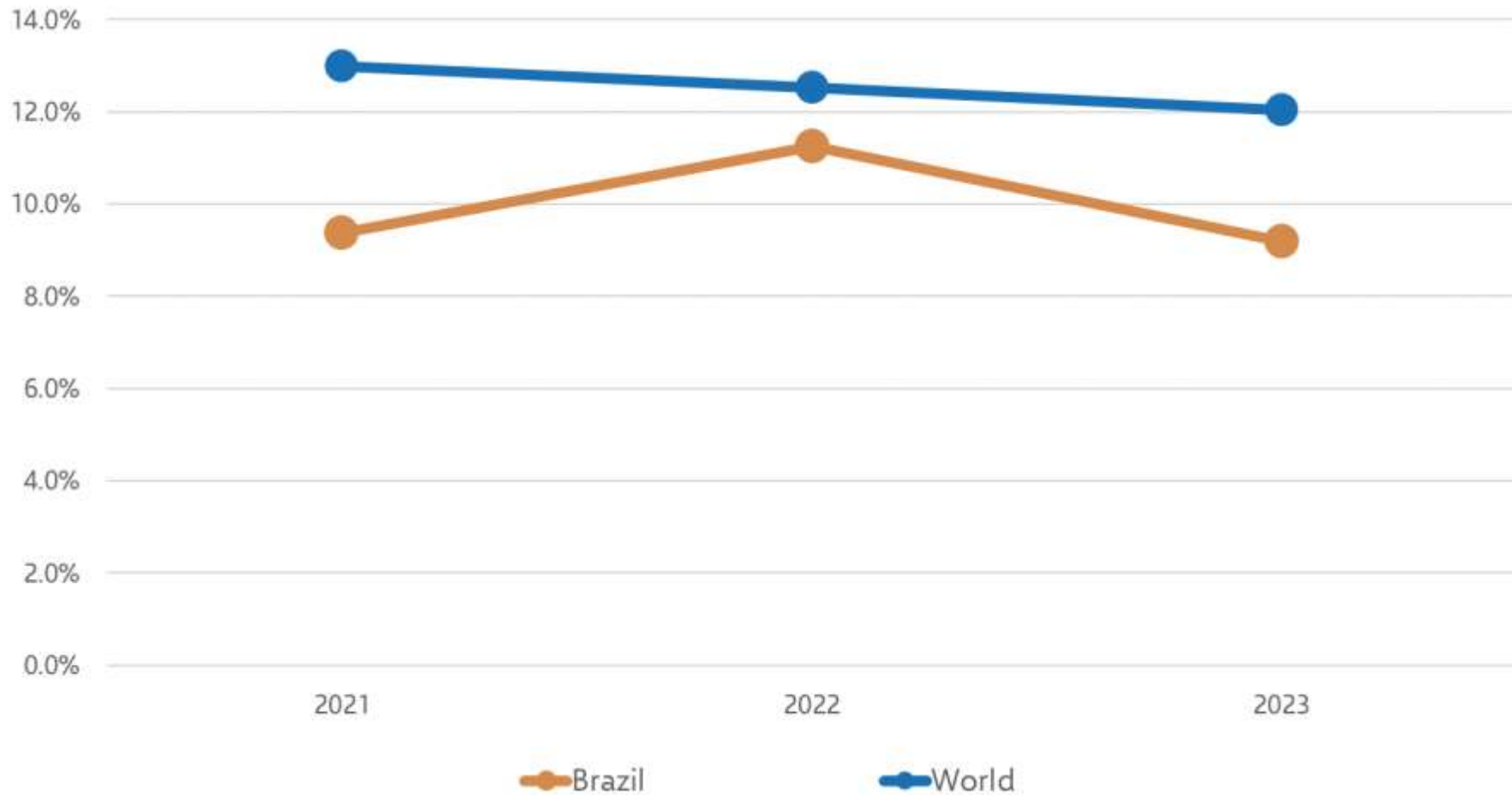
# GSS 2021: Votes for Reskilling/upskilling world-wide



# GSS 2023: Votes for Reskilling/upskilling world-wide



# Brazil and the world: Re- and up-skilling





3

Focus on

Artificial  
intelligence



## GSS 2023

Δ%

13. Virtual and augmented reality (13)

3.5%



14. The Metaverse (new)

2.6%

new

15. Mobile delivery (14)

2.2%

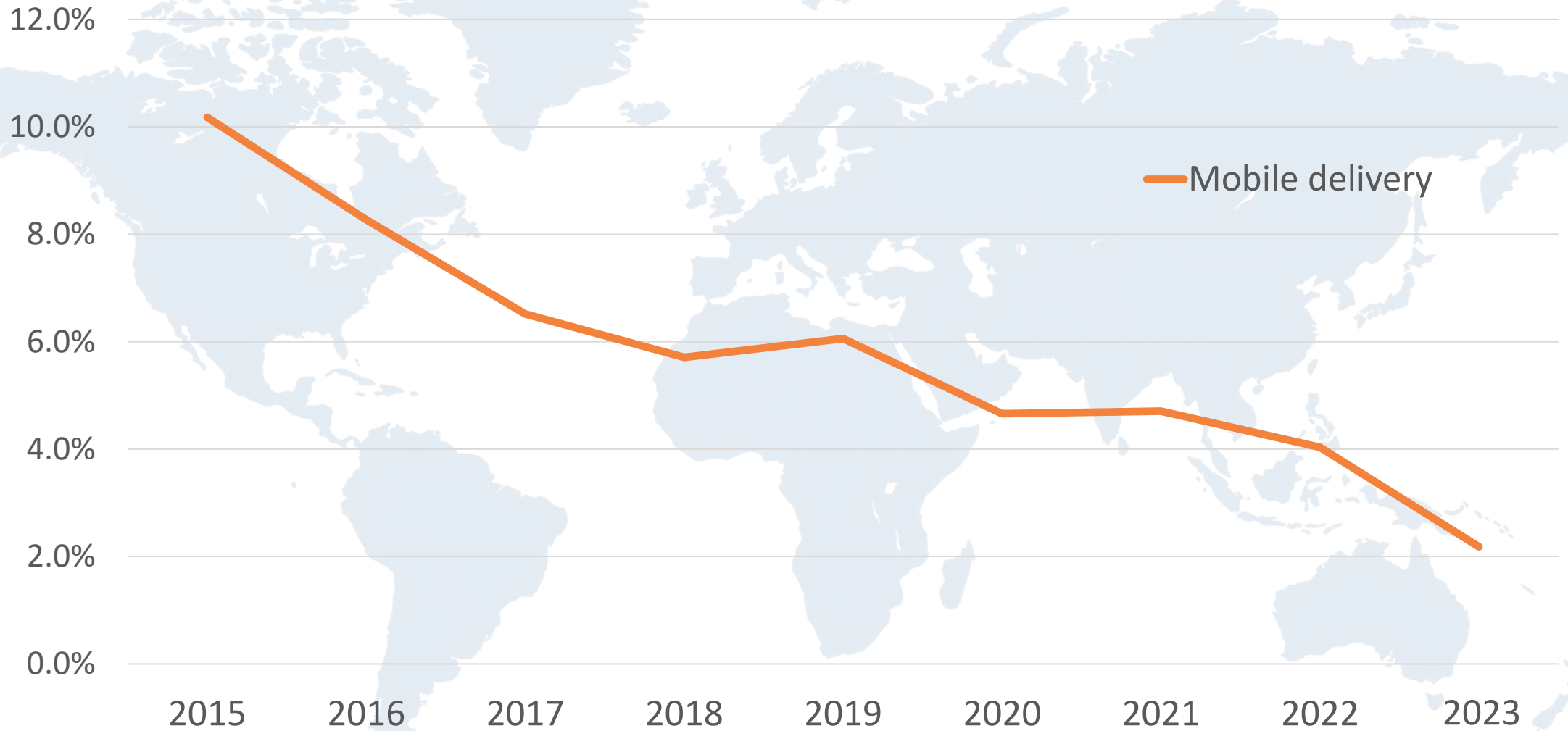


16. Other (16)

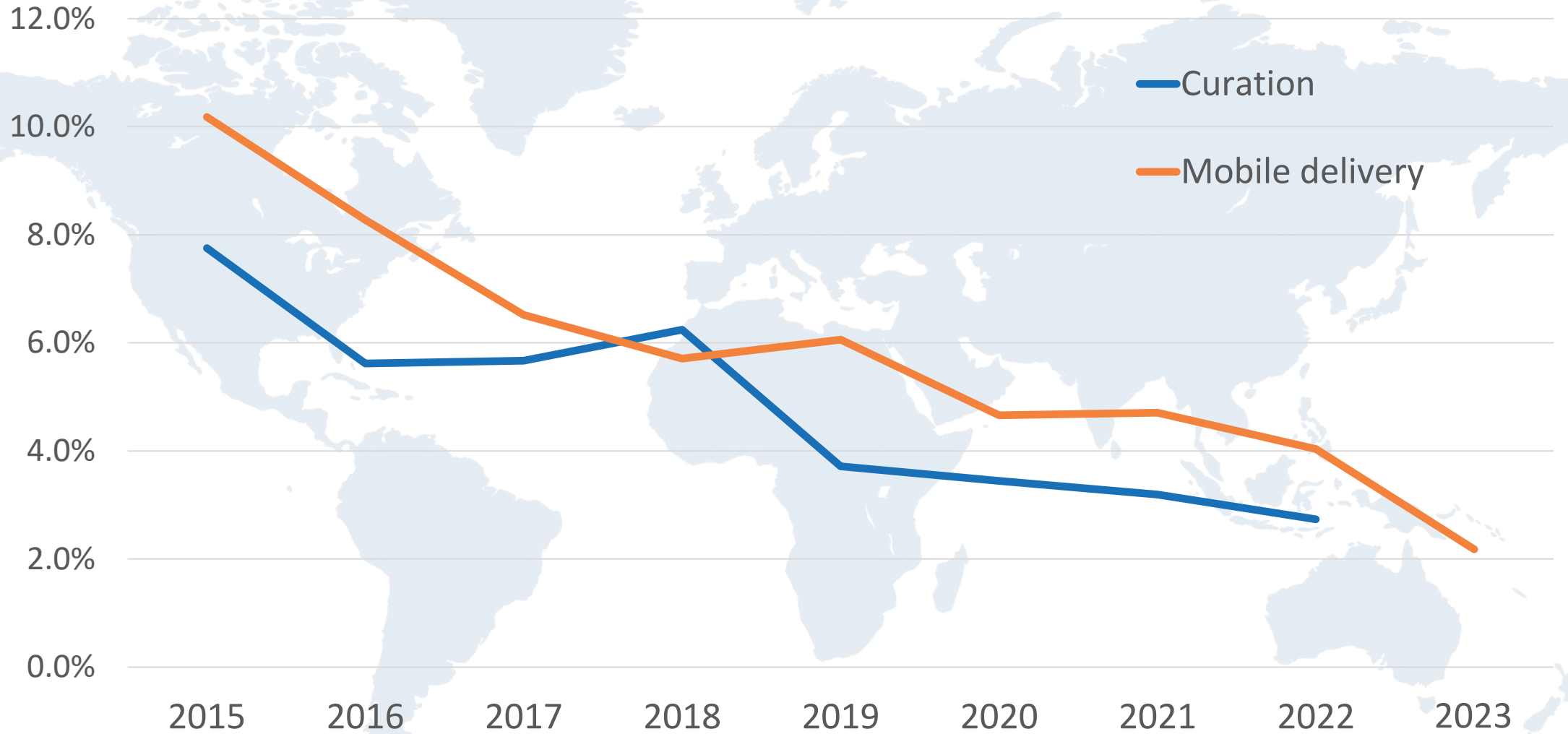
1.4%



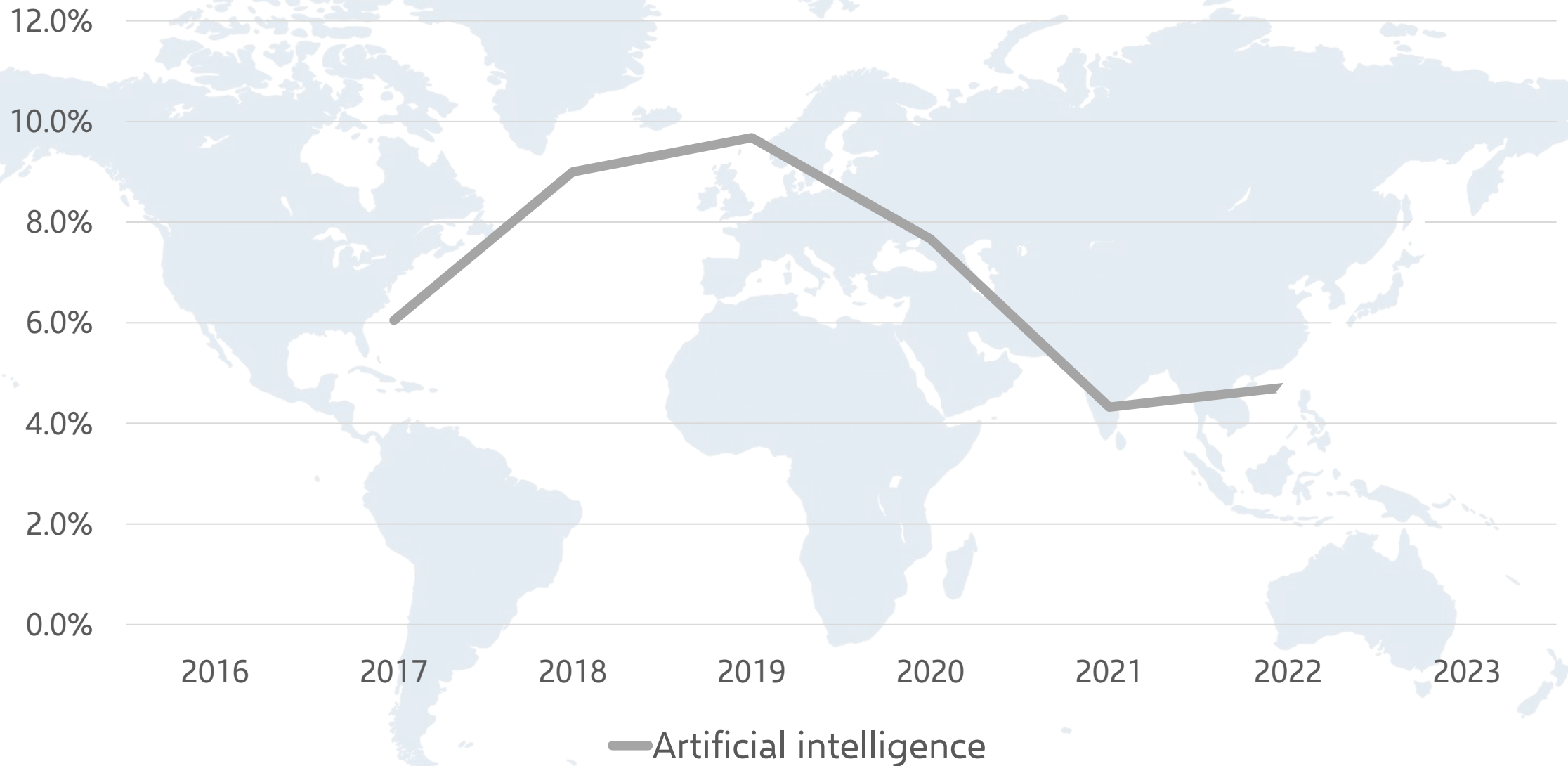
# Options trend downwards over time



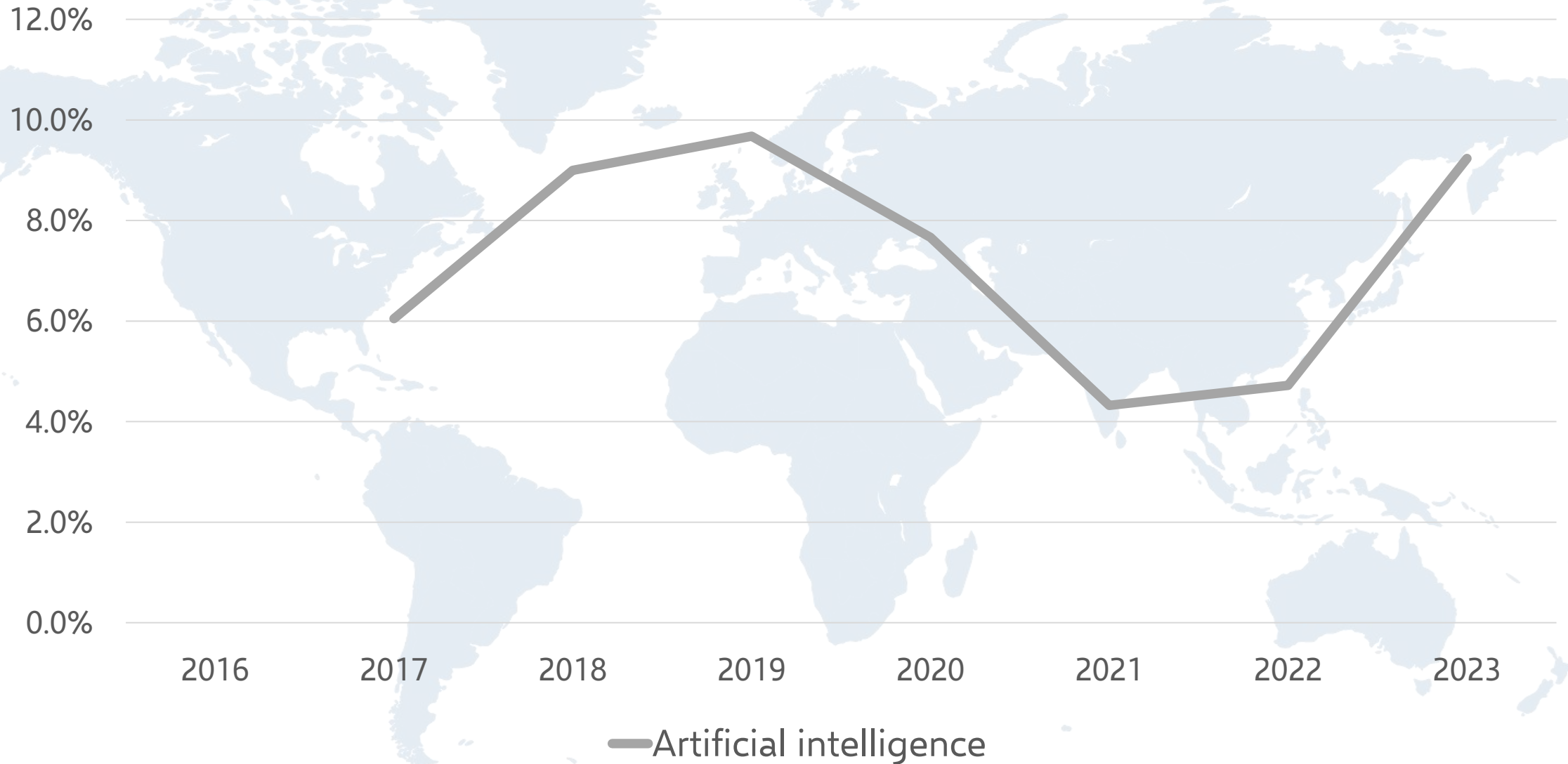
# Options trend downwards over time



# Artificial intelligence – against the trend



# Artificial intelligence – against the trend



# ChatGPT: Optimizing Language Models for Dialogue

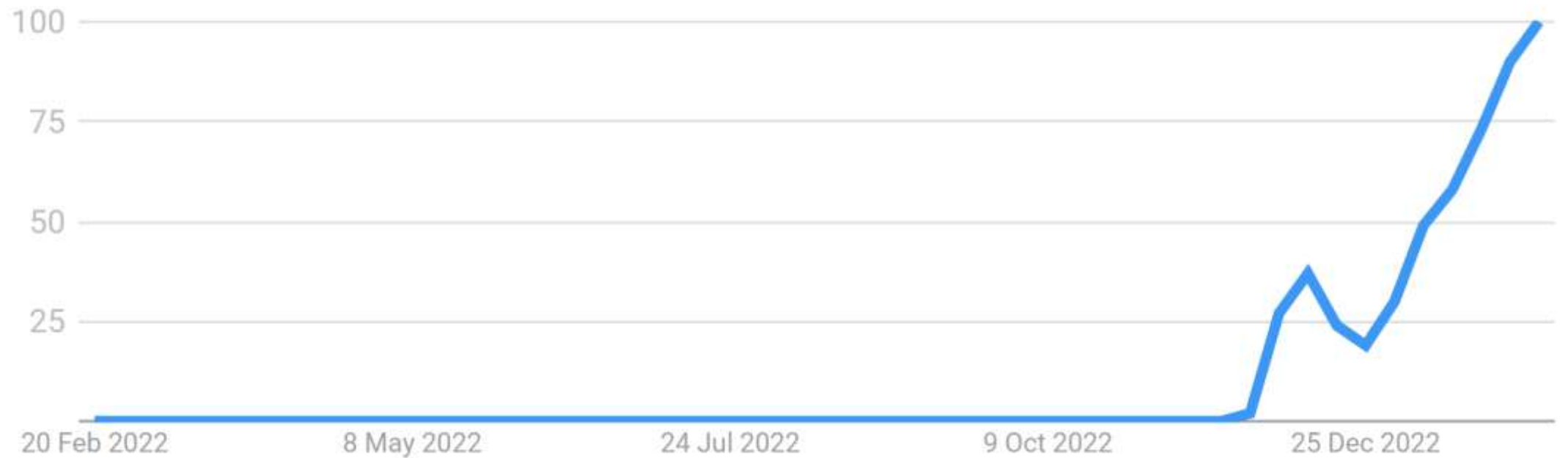
We've trained a model called ChatGPT which interacts in a conversational way. The dialogue format makes it possible for ChatGPT to answer followup questions, admit its mistakes, challenge incorrect premises, and reject inappropriate requests. ChatGPT is a sibling model to InstructGPT, which is trained to follow an instruction in a prompt and provide a detailed response.

[TRY CHATGPT >](#)

November 30, 2022  
13 minute read

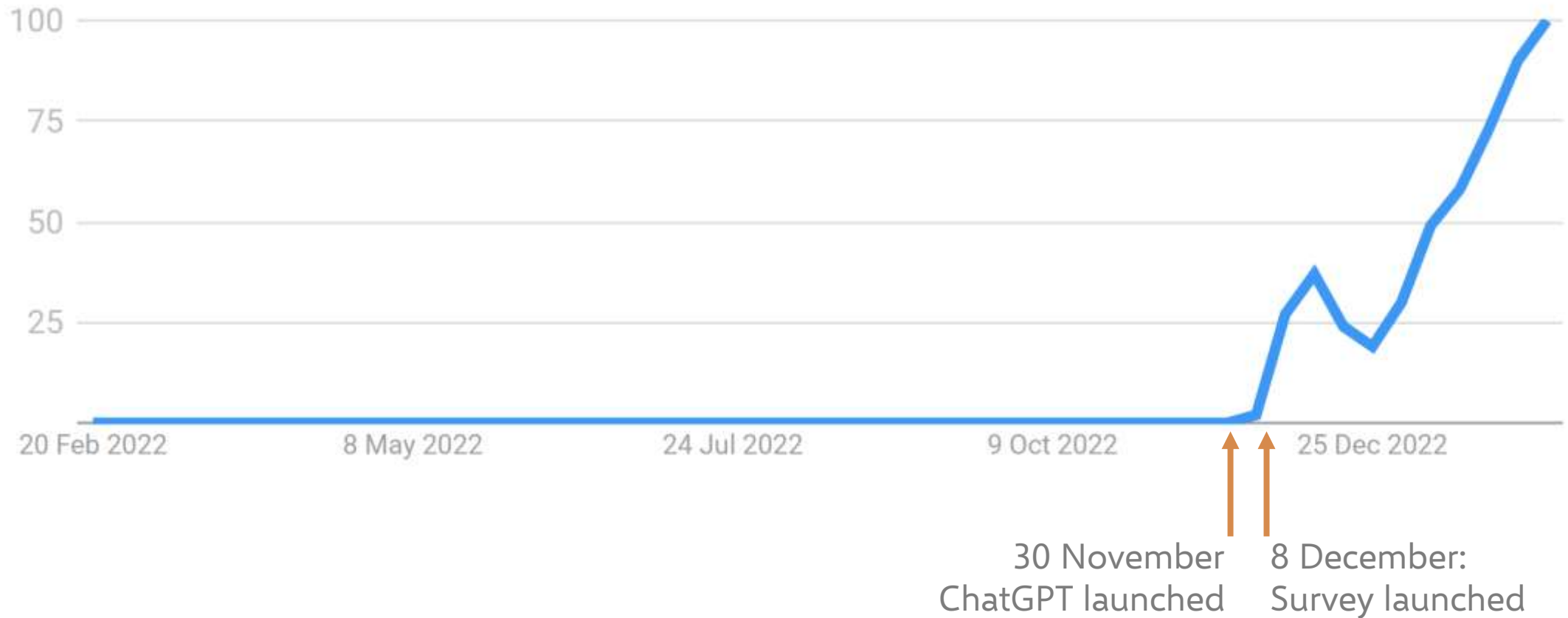


# Google Trends interest in 'ChatGPT' world-wide





# Google Trends interest in 'ChatGPT' world-wide



Workplace L&D

Self-employed

Vendors

Education

?

?

?

?

## Workplace L&D

### GSS 2023 Workplace L&D

1. Reskilling/upskilling	12.4%
2. Skills-based talent management	9.8%
3. Learning analytics	8.4%
4. Coaching/mentoring	7.9%
5. Personalization/adaptive delivery	7.6%
6. Collaborative/social learning	7.4%
7. Consulting more deeply with the business	7.3%
8. Artificial intelligence	6.9%
9. Showing value	6.8%
10. Micro learning	6.1%
11. Learning experience platforms	5.8%
12. Performance support	5.3%
13. Virtual and augmented reality	3.2%
14. The Metaverse	2.2%
15. Mobile delivery	2.0%
16. Other	0.9%

n = 1,687, 49% of those responding

## Self-employed

### GSS 2023 Self-employed

1. Reskilling/upskilling	11.0%
2. Artificial intelligence	9.7%
3. Collaborative/social learning	9.1%
4. Consulting more deeply with the business	7.8%
5. Skills-based talent management	7.5%
6. Showing value	7.2%
7. Coaching/mentoring	7.2%
8. Personalization/adaptive delivery	7.2%
9. Learning analytics	6.3%
10. Learning experience platforms	5.7%
11. Performance support	5.2%
12. Micro learning	5.0%
13. Virtual and augmented reality	3.8%
14. The Metaverse	3.1%
15. Other	2.5%
16. Mobile delivery	1.7%

n = 523, 15% of those responding

## Vendors

### GSS 2023 Vendors

1. Reskilling/upskilling	12.7%
2. Artificial intelligence	10.3%
3. Skills-based talent management	9.4%
4. Consulting more deeply with the business	8.2%
5. Personalization/adaptive delivery	8.0%
6. Learning analytics	7.7%
7. Showing value	6.8%
8. Collaborative/social learning	6.6%
9. Micro learning	6.0%
10. Coaching/mentoring	5.8%
11. Learning experience platforms	5.4%
12. Performance support	4.8%
13. Virtual and augmented reality	3.0%
14. Mobile delivery	1.9%
15. The Metaverse	1.7%
16. Other	1.7%

n = 559, 16% of those responding

## Education

### GSS 2023 Education

1. Artificial intelligence	13.8%
2. Reskilling/upskilling	10.6%
3. Micro learning	8.8%
4. Collaborative/social learning	8.2%
5. Personalization/adaptive delivery	7.8%
6. Skills-based talent management	7.4%
7. Learning analytics	7.4%
8. Coaching/mentoring	7.2%
9. Learning experience platforms	6.9%
10. Virtual and augmented reality	4.7%
11. The Metaverse	3.6%
12. Consulting more deeply with the business	3.4%
13. Showing value	3.4%
14. Mobile delivery	3.0%
15. Performance support	2.9%
16. Other	1.0%

n = 419, 12% of those responding

# GSS 2023: Votes for AI by sector

## Workplace L&D

GSS 2023 Workplace L&D

1. Reskilling/upskilling	12.4%
2. Skills-based talent management	9.8%
3. Learning analytics	8.4%
4. Coaching/mentoring	7.9%
5. Personalization/adaptive delivery	7.6%
6. Collaborative/social learning	7.4%
7. Consulting more deeply with the business	7.3%
8. Artificial intelligence	6.9%
9. Showing value	6.8%
10. Micro learning	6.1%
11. Learning experience	5.8%
12. Performance management	5.3%
13. Virtual and augmented reality	3.2%
14. The Metaverse	2.2%
15. Mobile delivery	2.0%
16. Other	0.9%

n = 1,687

6.9%

## Self-employed

GSS 2023 Self-employed

1. Reskilling/upskilling	11.0%
2. Artificial intelligence	9.7%
3. Collaborative/social learning	9.1%
4. Consulting more deeply with the business	7.8%
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9. Learning analytics	6.3%
10. Learning experience	5.7%
11. Performance management	5.2%
12. Micro learning	5.0%
13. Virtual and augmented reality	3.8%
14. The Metaverse	3.1%
15. Other	2.5%
16. Mobile delivery	1.7%

n = 523, 15%

9.7%

## Vendors

GSS 2023 Vendors

1. Reskilling/upskilling	12.7%
2. Artificial intelligence	10.3%
3. Skills-based talent management	9.4%
4. Consulting more deeply with the business	8.2%
5. Personalization/adaptive delivery	8.0%
6. Learning analytics	7.7%
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8. Collaborative/social learning	6.6%
9. Micro learning	6.0%
10. Coaching/mentoring	5.8%
11. Learning experience	5.4%
12. Performance management	4.8%
13. Virtual and augmented reality	3.0%
14. Mobile delivery	1.9%
15. The Metaverse	1.7%
16. Other	1.7%

n = 559, 16%

10.3%

## Education

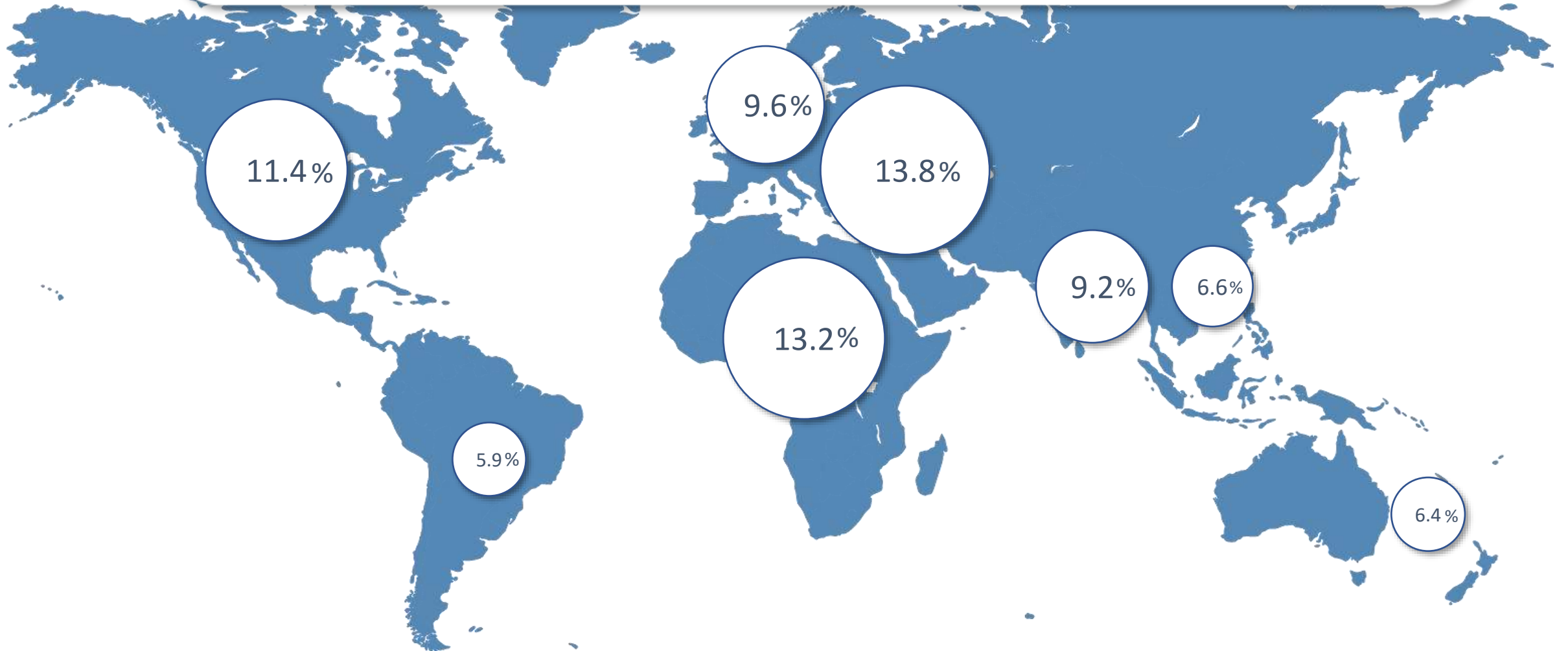
GSS 2023 Education

1. Artificial intelligence	13.8%
2. Reskilling/upskilling	10.6%
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5. Personalization/adaptive delivery	7.8%
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7. Learning analytics	7.4%
8. Coaching/mentoring	7.2%
9. Learning experience	6.9%
10. Virtual and augmented reality	4.7%
11. The Metaverse	3.6%
12. Consulting more deeply with the business	3.4%
13. Showing value	3.4%
14. Mobile delivery	3.0%
15. Performance management	2.9%
16. Other	1.0%

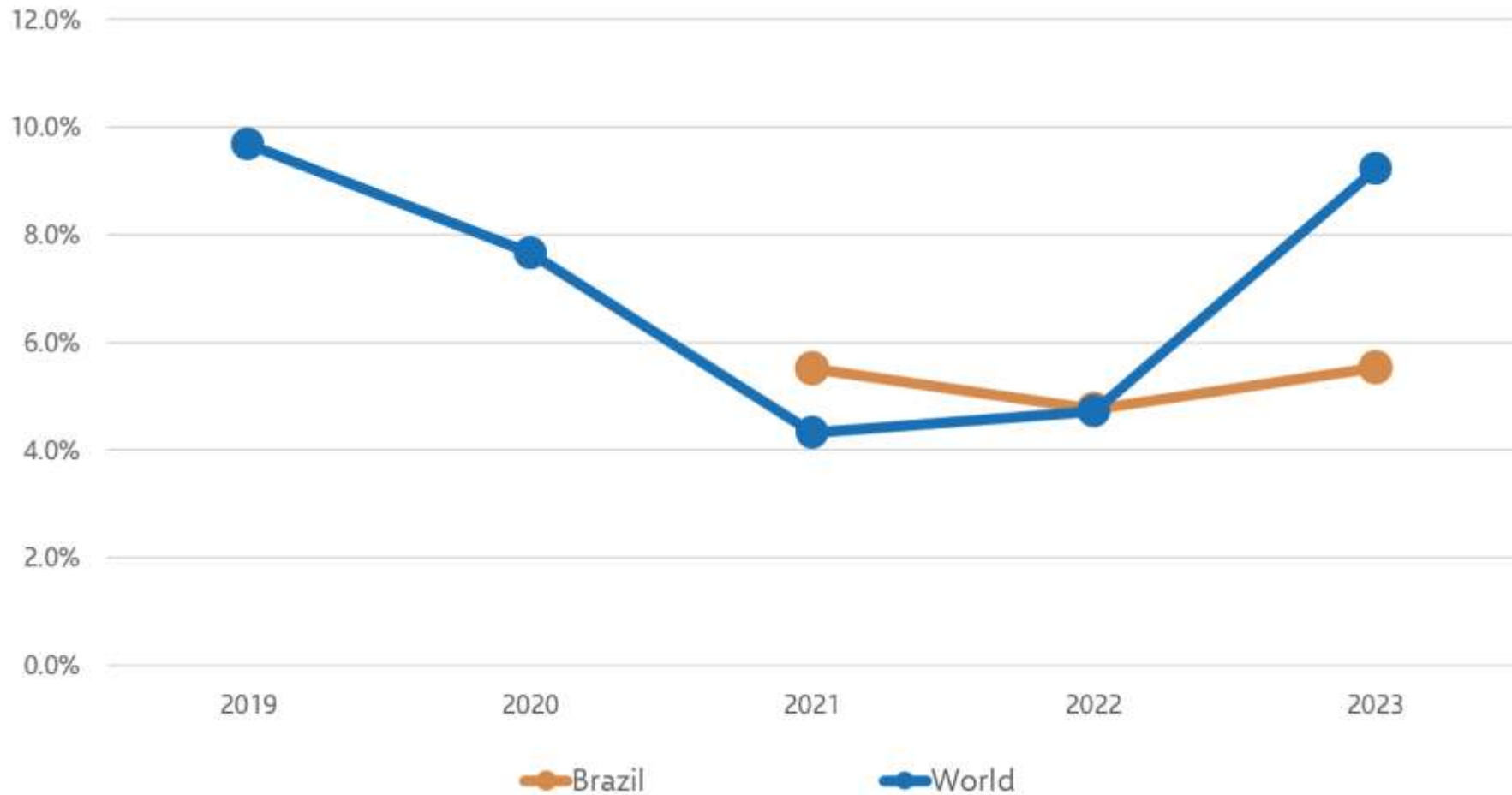
n = 419, 12%

13.8%

# Votes for Artificial intelligence world-wide



# Brazil and the world: Artificial intelligence



# Brazil and the US: AI

## GSS 2023 United States

1. Reskilling/upskilling	11.5%
2. Artificial intelligence	10.8%
3. Skills-based talent management	9.8%
4. Consulting more deeply with the business	8.3%
5. Learning analytics	8.2%
6. Personalization/adaptive delivery	7.8%
7. Coaching/mentoring	7.2%
8. Showing value	6.7%
9. Collaborative/social learning	6.5%
10. Micro learning	5.8%
11. Performance support	5.4%
12. Learning experience platforms	3.9%
13. Virtual and augmented reality	3.1%
14. Mobile delivery	2.4%
15. Other	1.3%
16. The Metaverse	1.2%

n = 276

## GSS 2023 Brazil

1. Collaborative/social learning	13.9%
2. Personalization/adaptive delivery	10.5%
3. Learning analytics	9.3%
4. Micro learning	9.3%
5. Reskilling/upskilling	9.2%
6. Skills-based talent management	8.1%
7. Learning experience platforms	8.1%
8. Consulting more deeply with the business	6.1%
9. Artificial intelligence	5.5%
10. Coaching/mentoring	5.0%
11. The Metaverse	3.8%
12. Showing value	3.8%
13. Performance support	3.1%
14. Virtual and augmented reality	1.6%
15. Mobile delivery	1.6%
16. Other	0.9%

n = 251

# Brazil and the US: AI

## GSS 2023 United States

1. Reskilling/upskilling	11.5%
2. Artificial intelligence	10.8%
3. Skills-based talent management	9.8%
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5. Learning analytics	8.2%
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7. Coaching/mentoring	7.2%
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n = 276

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16. Other	0.9%

n = 251



4

Focus on

Collaborative/  
social learning



# Brazil and the US: AI

## GSS 2023 United States

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10. Coaching/mentoring	5.0%
11. The Metaverse	3.8%
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15. Mobile delivery	1.6%
16. Other	0.9%

n = 251

# Brazil and the US: Collaborative/social learning

## GSS 2023 United States

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3. Skills-based talent management	9.8%
4. Consulting more deeply with the business	8.3%
5. Learning analytics	8.2%
6. Personalization/adaptive delivery	7.8%
7. Coaching/mentoring	7.2%
8. Showing value	6.7%
9. Collaborative/social learning	6.5%
10. Micro learning	5.8%
11. Performance support	5.4%
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13. Virtual and augmented reality	3.1%
14. Mobile delivery	2.4%
15. Other	1.3%
16. The Metaverse	1.2%

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4. Micro learning	9.3%
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7. Learning experience platforms	8.1%
8. Consulting more deeply with the business	6.1%
9. Artificial intelligence	5.5%
10. Coaching/mentoring	5.0%
11. The Metaverse	3.8%
12. Showing value	3.8%
13. Performance support	3.1%
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15. Mobile delivery	1.6%
16. Other	0.9%

n = 251

# Brazil and the past: Collaborative/social learning

## GSS 2022 Brazil

1. Collaborative/social learning	13.6%
2. Learning experience platforms	11.7%
3. Reskilling/upskilling	11.3%
4. Learning analytics	8.9%
5. Skills-based talent management	8.4%
6. Personalization/adaptive delivery	6.5%
7. Micro learning	6.5%
8. Curation	5.8%
9. Coaching/mentoring	5.6%
10. Artificial intelligence	4.8%
11. Consulting more deeply with the business	4.5%
12. Performance support	3.7%
13. Showing value	3.5%
14. Virtual and augmented reality	3.0%
15. Mobile delivery	1.9%
16. Other	0.2%

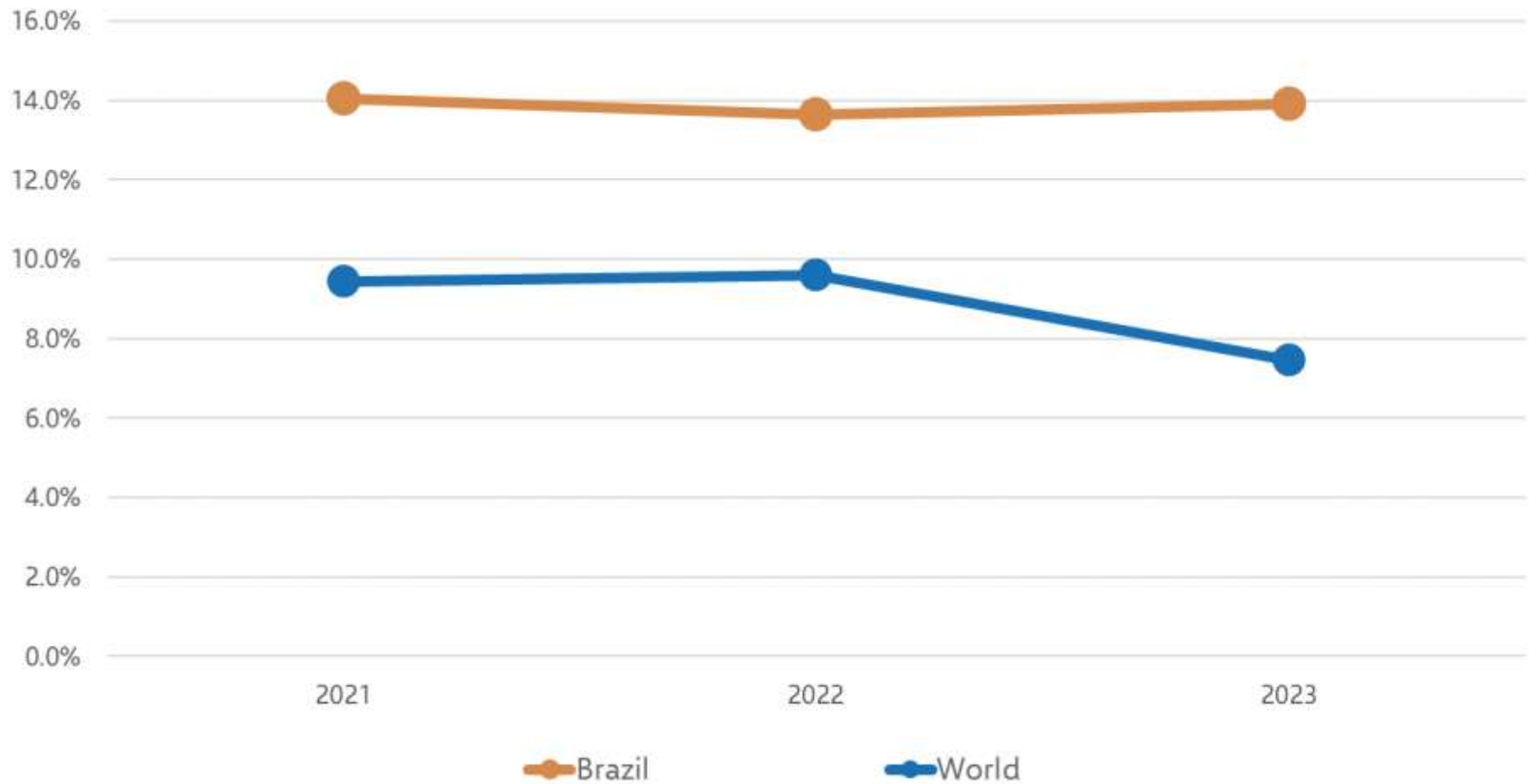
n = 164

## GSS 2023 Brazil

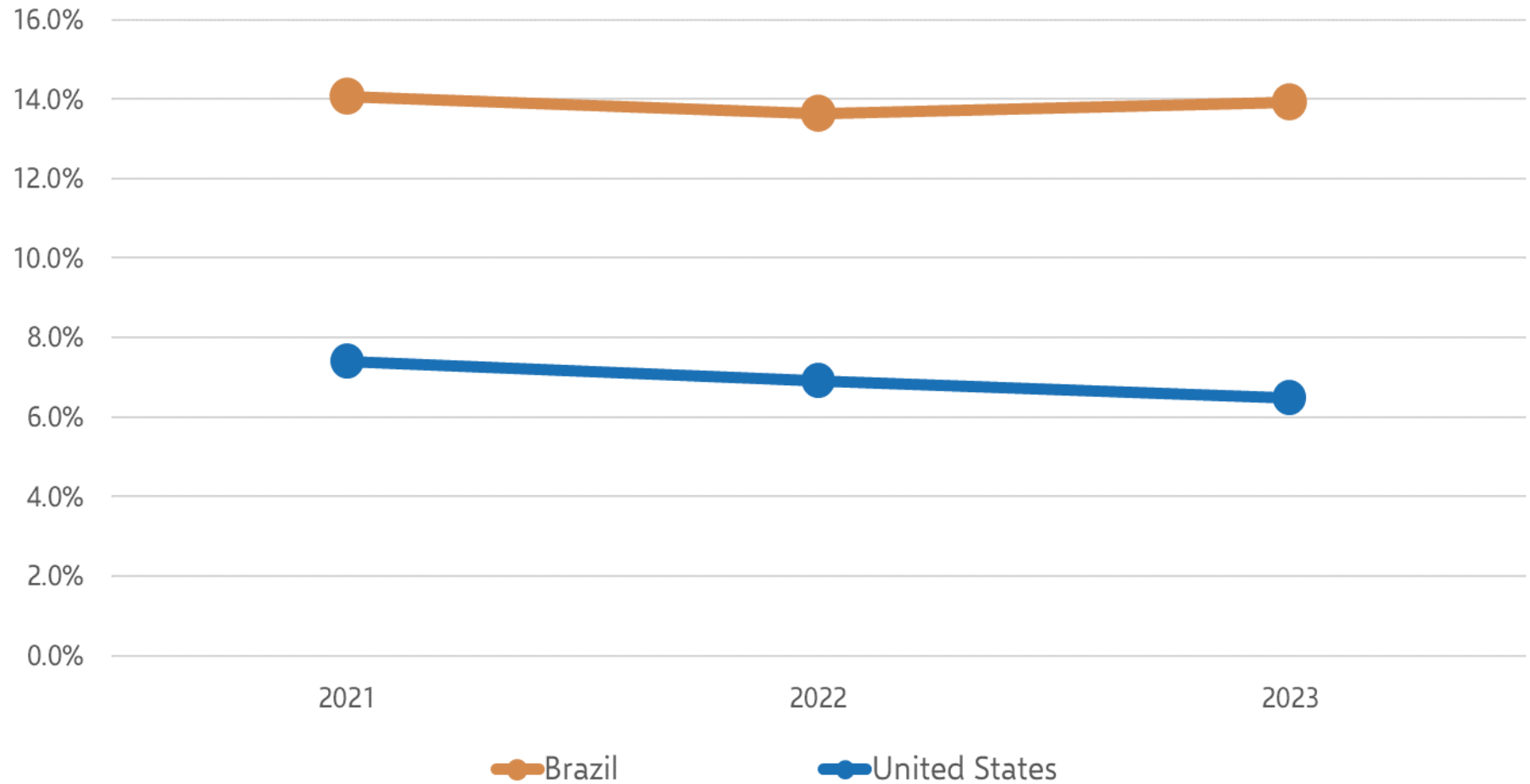
1. Collaborative/social learning	13.9%
2. Personalization/adaptive delivery	10.5%
3. Learning analytics	9.3%
4. Micro learning	9.3%
5. Reskilling/upskilling	9.2%
6. Skills-based talent management	8.1%
7. Learning experience platforms	8.1%
8. Consulting more deeply with the business	6.1%
9. Artificial intelligence	5.5%
10. Coaching/mentoring	5.0%
11. The Metaverse	3.8%
12. Showing value	3.8%
13. Performance support	3.1%
14. Virtual and augmented reality	1.6%
15. Mobile delivery	1.6%
16. Other	0.9%

n = 251

# Brazil and the world: Collaborative/social learning



# Brazil and the USA: Collaborative/social learning

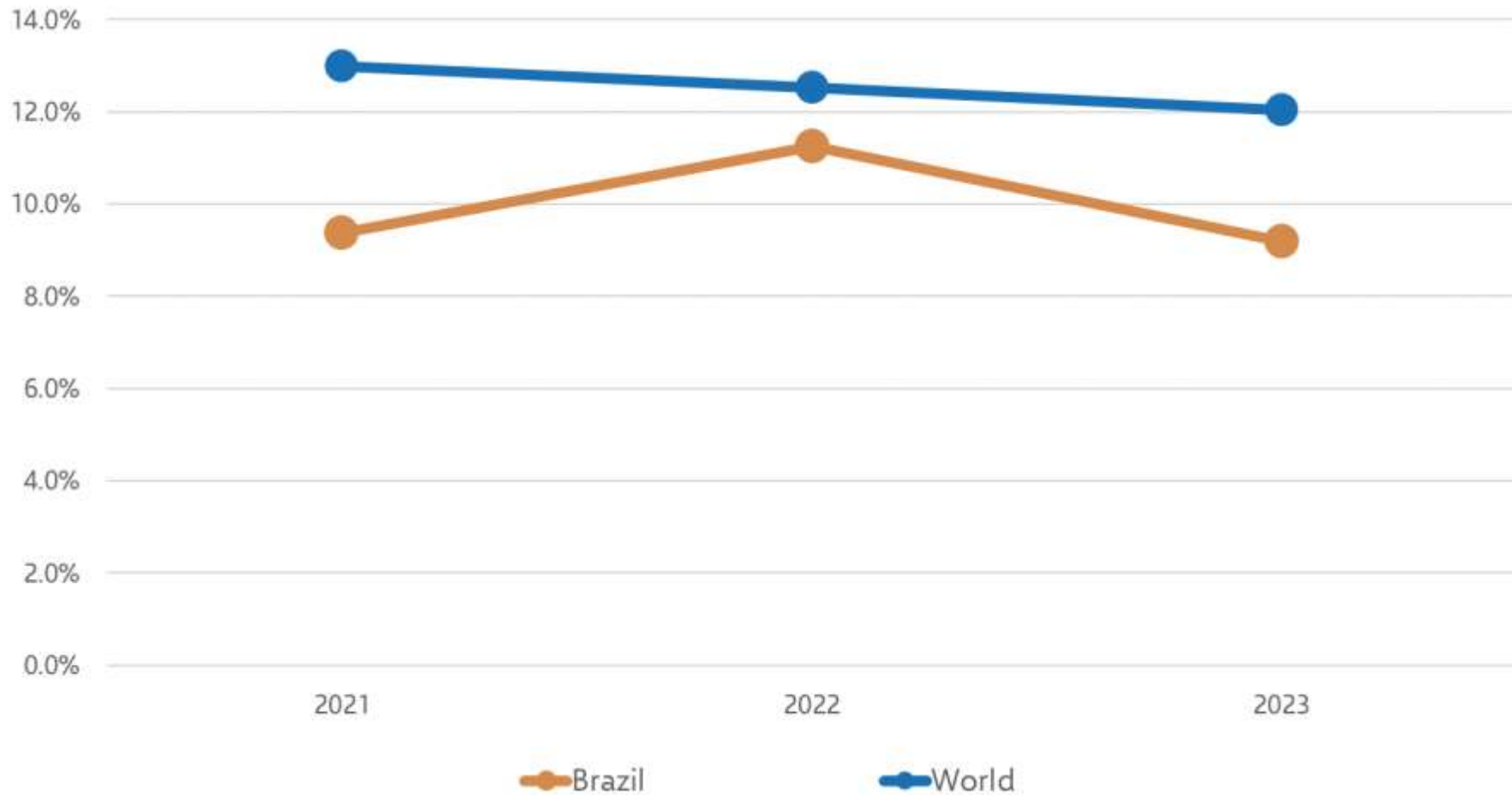


5

## Conclusions

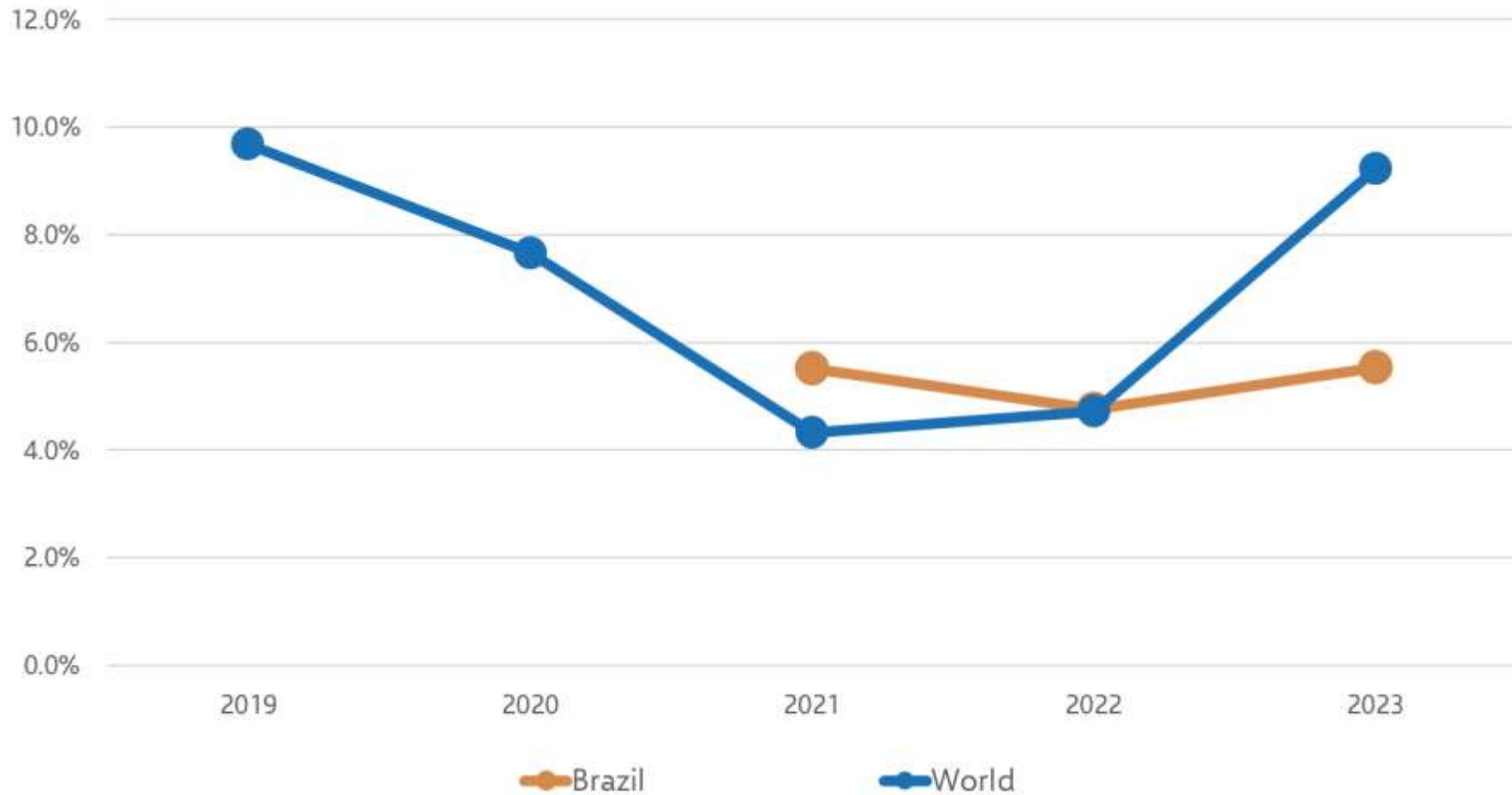


# Brazil and the world: Re- and up-skilling

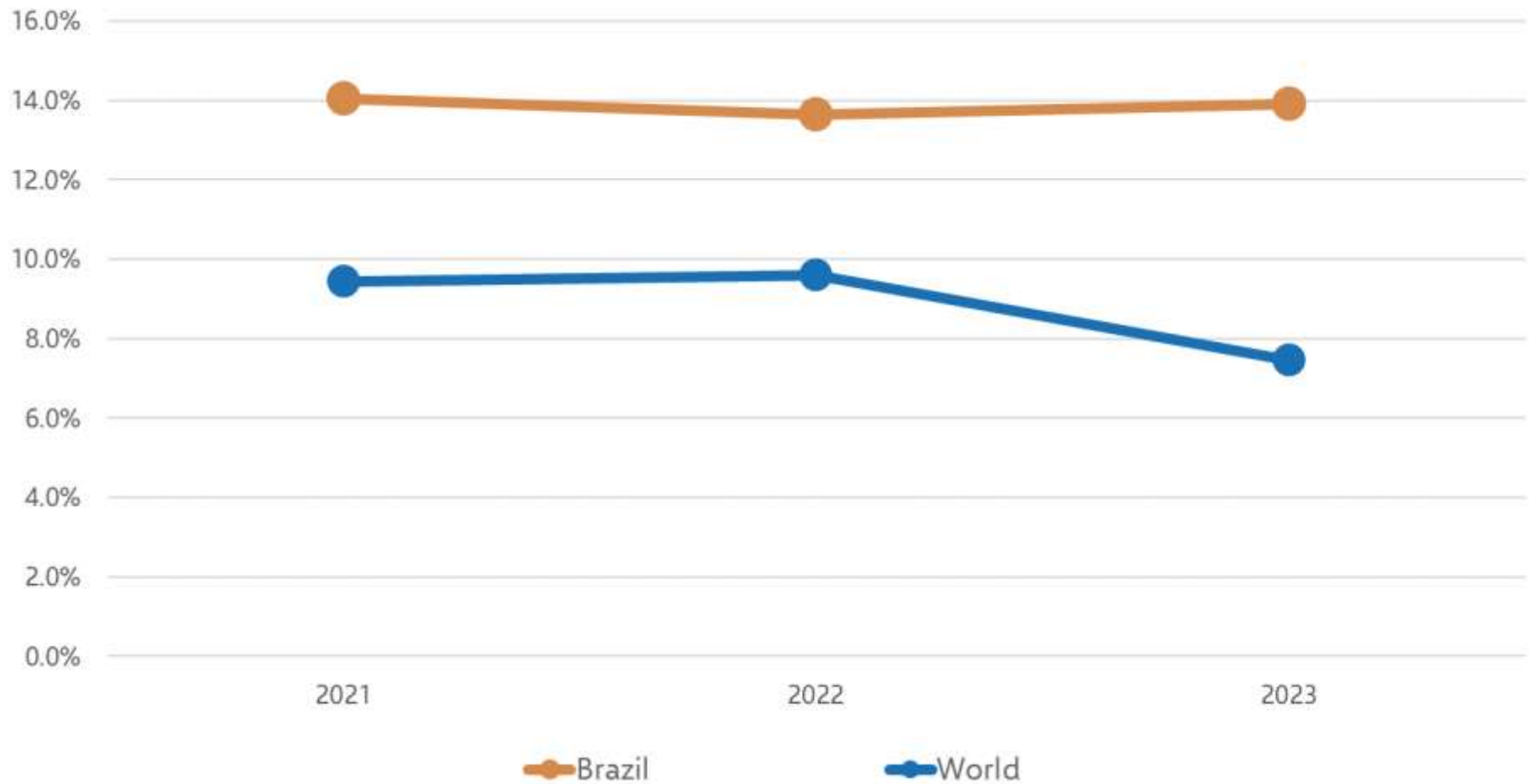




# Brazil and the world: Artificial intelligence



# Brazil and the world: Collaborative/social learning



# Thank you!

Donald on LinkedIn



[linkedin.com/in/donaldhtaylor/](https://www.linkedin.com/in/donaldhtaylor/)

These slides



<https://bit.ly/DHT-PPT>



# L&D in 2023: A New Era?

Donald H Taylor, Lead researcher,  
L&D Global Sentiment Survey



2023